



COMMUNITY COLLEGE ADMINISTRATOR PROGRAM WITH UKRAINE

**U.S. DEPARTMENT OF STATE
FLORIDA STATE UNIVERSITY
SANTA FE COLLEGE**

SEPTEMBER 8 – OCTOBER 14, 2018





U.S. DEPARTMENT OF STATE BUREAU OF EDUCATIONAL AND CULTURAL AFFAIRS

2018 - MORE THAN SEVENTY-FIVE YEARS OF INTERNATIONAL EXCHANGES

The U.S. Department of State's Bureau of Educational and Cultural Affairs (ECA) creates lasting connections between the United States and countries of the world, supporting America's global competitiveness and advancing U.S. foreign policy priorities. ECA builds networks through academic, professional, youth, sports, cultural, and private exchanges, as well as through cultural heritage preservation.

Exchange programs connect, engage, and inspire people. Barriers that often divide us, like politics, language, ethnicity, religion, and geography, break down. Participants develop new skills, explore ways to create positive change in their communities, and establish the trust needed for a more secure, prosperous, democratic and just world.

ECA advances twenty-first century priorities, including entrepreneurship, youth outreach, education, preventing violent extremism, and democratic values.

W: exchanges.state.gov T: @ECAatState I: @ExchangeOurWorld

<p>600,000+ HOURS</p> <p>VOLUNTEERED EACH YEAR BY AMERICANS FOR EXCHANGE PROGRAMS</p>		<p>1940</p> <p>DR. AURELIO ESPINOSA POLIT, S.J.</p> <p>ECUADORIAN PROFESSOR WAS THE FIRST DOS-SPONSORED EXCHANGE PARTICIPANT</p>	<p>55,000+ PARTICIPANTS</p> <p>ARE ON EXCHANGE PROGRAMS FUNDED BY THE STATE DEPARTMENT ANNUALLY</p>	
		<p>1961</p> <p>FULBRIGHT-HAYS ACT</p> <p>SOLIDIFIED THE ROLE OF THE U.S. GOVERNMENT IN IMPLEMENTING EXCHANGE PROGRAMS</p>	<p>565</p> <p>HEADS OF FOREIGN GOVERNMENTS</p>	<p>NOTABLE ECA ALUMNI CURRENT AND FORMER</p>
<p>50 STATES</p> <p>HOST ECA PARTICIPANTS, ALL OF WHOM SUPPORT THE LOCAL ECONOMY DURING THEIR STAY</p>			<p>105</p> <p>PULITZER PRIZE WINNERS</p>	<p>82</p> <p>NOBEL PRIZE WINNERS</p>
	<p>10,000+ AMERICAN</p> <p>EXCHANGE PARTICIPANTS TRAVEL ABROAD EACH YEAR</p>		<p>89</p> <p>MEMBERS OF THE U.S. CONGRESS</p>	<p>26</p> <p>HEADS OF INTERNATIONAL ORGANIZATIONS</p> <p>58</p> <p>AMBASSADORS TO THE UNITED NATIONS</p>

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United States Department of State

*Bureau of Educational and Cultural
Affairs
Washington, D.C. 20547*

www.state.gov

September 9, 2018

Dear Participants,

On behalf of the U.S. Department of State, it is our great pleasure to welcome you to the Community College Administrator Program (CCAP) with Ukraine.

We are pleased and honored to welcome you to Florida for the second CCAP with Ukraine. The CCAP focuses on expanding access to higher education opportunities through technical and vocational education programs that are responsive to local workforce and community needs. The program will provide a comprehensive exploration of the U.S. community college model and will hopefully inspire you to develop projects that will apply relevant lessons learned to your education context in your home country.

The CCAP shares innovative methods and best practices in community college administration as well as information about the model's structure and adaptability to meet local, regional, and national education needs. We hope that the CCAP is a two-way exchange between higher education professionals that may lead to ongoing linkages between administrators and institutions in the United States and your country. We have no doubt that you will be inspired by the discussions and interactions you will have with the people you meet as part of this program.

Welcome and best wishes for a stimulating, challenging, and enjoyable program!

Sincerely,

A handwritten signature in black ink that reads "Jennifer Gibson".

Jen Gibson
Branch Chief

Office of Global Educational Programs



U.S. DEPARTMENT OF STATE, BUREAU OF EDUCATIONAL AND CULTURAL AFFAIRS

As mandated by the Mutual Educational and Cultural Exchange Act of 1961, the U.S. Department of State's Bureau of Educational and Cultural Affairs (ECA) works to build friendly, peaceful relations between the people of the United States and the people of other countries through academic, cultural, sports, and professional exchanges, as well as public-private partnerships.

ECA builds networks through academic, professional, youth, sports, cultural, and private exchanges, as well as through cultural heritage preservation. ECA funds more than 55,000 exchange participants each year, both Americans who travel abroad and international visitors to be hosted in all 50 states. Overall, ECA has had over one million program participants to date, including more than 75 Nobel Laureates and nearly 450 current and former heads of state and government.

The Community College Administrator Program (CCAP) was established in 2008 to support the development of higher education by expanding the capacity of key educators and administrators from technical and vocational institutions with connections to economically disadvantaged and historically underserved populations in local communities. From 2008 to 2018, nearly 300 participants from nine countries have learned about the community college model and how these institutions throughout the United States partner with business and industry to promote workforce development in their local communities.

The CCAP is a program of the Bureau of Educational and Cultural Affairs of the United States Department of State, supported by the people of the United States, and implemented by Florida State University in partnership with Santa Fe College.

Ms. Marie Royce
Assistant Secretary

Ms. Jennifer Zimdahl Galt
Principal Deputy Assistant Secretary

Ms. Marianne Craven
Acting Deputy Assistant Secretary for Academic Programs

Mr. Anthony Koliha
Director, Office of Global Educational Programs

Ms. Heidi Manley
Deputy Director, Office of Global Educational Programs

Ms. Jen Gibson
Branch Chief, Office of Global Educational Programs

Ms. LaRita Campbell
Program Officer, Humphrey Fellowships and Institutional Linkages Branch

COMMUNITY COLLEGE ADMINISTRATOR PROGRAM WITH UKRAINE

PROGRAM OVERVIEW

The Community College Administrator Program (CCAP) with Ukraine is a five-week program of study for officials with higher education planning responsibilities and administrators from post-secondary vocational and technical institutions. Conducted by Florida State University and Santa Fe College, the exchange will consist of a one-week Executive Dialogue and a four-week Community College Seminar. The CCAP is a U.S. Department of State exchange program.

EXECUTIVE DIALOGUE

Designed to provide an overview of the U.S. community college system and explore each nation's development of community academies. Higher education officials and administrators from Ukraine will meet with legislative leaders and senior policy-makers of the Florida Community College System in order to provide a comprehensive understanding of the development, organization and administration of a U.S. community college system integrally linked to secondary education, higher education and the workforce training needs of business and industry. In addition to the administrators, the program will support high-level higher-education officials to participate in the Executive Dialogue.

FOUR-WEEK COMPARATIVE COMMUNITY COLLEGE SEMINAR

Designed to train administrators of post-secondary vocational and technical institutions or officials with higher education planning responsibilities in key elements of community college leadership, to provide direct exposure to the day-to-day administrative responsibilities and challenges of a U.S. community college and investigate specific community college academic and vocational programs relevant to the needs of participants' home institutions.

OBJECTIVES

- Demonstrate enhanced ability to effectively address governance and policy questions integral to the establishment of a community college system relevant to Ukraine's context;
- Contribute to the present and future demands for policy formulation, continuous planning, program management decision making and day-to-day administration of community academies in Ukraine;
- Explore aspects the U.S. higher education system and provide a more comprehensive understanding of the U.S. community college administration;
- Articulate the unique and important opportunities created through merging academic, business and management skills through the community college system; and
- Encourage on-going collaboration between Ukraine and U.S. counterparts involved in community college administration.

<p>TOPICS OF STUDY</p> <ul style="list-style-type: none"> • Governance • Finance • Student Affairs/Student Services • Program Assessment • Leadership • Technology • Workforce Development • Community Engagement • Private Sector Partnerships • Distance Learning 	<p>FORMAT</p> <p>Classroom Instruction. 20 hours per week of intensive instruction by graduate faculty of the Florida State University College of Education, former officers of the State of Florida Community College System, and current Santa Fe College administrators.</p> <p>Small Group Discussions. Participants will have opportunities for discussions and one-on-one interactions with college administrators.</p> <p>Site Visits. Targeted site visits to Florida community colleges to investigate academic/ vocational programs or administrative practices of relevance to participants and their home institutions.</p>
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 <p>Jeffrey Ayala Milligan, Ph.D., Professor, Department of Educational Leadership and Policy Studies, and Director, Learning Systems Institute at Florida State University, is Principal Investigator.</p>	 <p>Vilma Fuentes, Ph.D., Assistant Vice President for Academic Affairs at Santa Fe College, is Co-Principal Investigator.</p>
<p>LOCATIONS</p> <ul style="list-style-type: none"> • Tallahassee, Florida, U.S.A. • Gainesville, Florida, U.S.A. 	

AUDIENCE

The program will fund the participation of four senior-level officials to participate in the one-week Executive Dialogue. The Executive Dialogue will be the last week of the Community College Administrator program and will also include the administrators. Interpretation services will be available for the Executive Dialogue if needed. The program will fund senior-level administrators from post-secondary vocational and technical institutions and policy makers with higher education planning responsibilities to participate in the one-week Executive Dialogue and the four-week Seminar.

DURATION

Five weeks total, September 8 – October 14, 2018

Includes a one-week Executive Dialogue and a four-week Community College Seminar.

U.S. DEPARTMENT OF STATE

BUREAU OF EDUCATIONAL AND CULTURAL AFFAIRS

COMMUNITY COLLEGE ADMINISTRATOR PROGRAM: FALL 2018 - UKRAINE

PROGRAM SCHEDULE



September 8

Saturday, September 8
5:19 p.m. EST

Arrival in Tallahassee

Program participants will be met at Tallahassee International Airport and transported to their hotel.

Home2 Suites by Hilton

210 South Magnolia Drive, Tallahassee, Florida 32301

Phone: (850) 402-8900 // Fax: (850) 402-8925

<http://www.home2tallahassee.com/>



Sunday, September 9
12:00 noon

Meeting with Cyndi at the hotel lobby to go shopping and tour of the city (optional)

Monday, September 10

9:00 a.m. University Center Club (UCC)	Computer Checkout All participants will be issued a laptop computer for their use during the CCAP program. (If individual participants prefer to use their own computer, they are welcome to do so.)
11:00 a.m. Clubroom, Ballroom East (UCC 3 rd floor)	Introductions / Participant Presentations (selected members of the Ukrainian delegation will make presentations on the current state of vocational and technical education in their country)
12:00 noon	Welcome Luncheon – University Center Club Welcoming remarks: Jeffrey Milligan, Director, Learning Systems Institute, FSU Damon Andrew, Dean, College of Education Sally McRorie, Provost, Florida State University

GOVERNANCE

1:00 p.m.-2:15 p.m. UCC	<p>History and Philosophy of Community Colleges Історія та Філософія Комунальних</p> <p>Dr. Jeffrey Ayala Milligan, Director, Learning Systems Institute, FSU</p> <p>The community college movement in the United States is usually thought of as beginning in 1901, with the establishment of Joliet Junior College in Illinois. Over the last century, that movement has grown to encompass more than 1,000 public community colleges all across the country, enrolling close to eight million students each year-- the largest single sector in American higher education. The uniquely American character of the community college--with its emphasis on equal opportunity, open access, and economic development--will form the basis of Dr. Milligan's presentation.</p>
 <p>Jeffrey Ayala Milligan</p>	
2:30-4:30 p.m. UCC	<p>Community College Development Розвиток Комунального Коледжу</p> <p>Dr. Paul Parker, Consultant, International Educational Development</p> <p>This session will begin with a presentation and discussion of a common higher educational development planning and management framework. The framework encompasses the application at national and local levels of the functional concepts with respect to policies and programs related to Student Access; Program and Services Breadth and Depth; Measures of Quality Assurance; Relevance to Students and Society of Instructional Programs and Services to Students and Society, Extent of Diversity Populations Being Served, the Roles of Central and Local Governance, Financial Responsibility and Sources of Support at Individual, National and Local Levels; and the Necessity of External and Internal Cooperation, Coordination and Collaboration.</p> <p>While there will be an opening presentation of an overview of the framework and its functional development concepts, the CCAP participants will be organized into groups to do a general assessment of their own national higher education system development related to the framework above within their national and local context. A summary discussion of the group outcomes will follow, and the session will conclude with a summary discussion of the uses of the conceptual and functional framework and concepts in participant visits to government agencies in Tallahassee, at Santa Fe College and elsewhere, especially to assess the applicability of the development of the Florida system and its colleges to their own national or local context.</p>
 <p>Paul Parker</p>	

Tuesday, September 11**STUDENT AFFAIRS****STRATEGIC PLANNING**

9:00-10:15 a.m.
Askew Student Life
Building (SLB), 101D



Tamara Bertrand Jones

Broadening Participation: Providing Accessible and Equitable Community College Education

Розширення Учасі: Надання Доступної та Рівноправної Освіти в Комунальному Коледжі

Dr. Tamara Bertrand Jones, Associate Professor, Educational Leadership and Policy Studies, Florida State University

This session will provide a greater understanding of the influence of culture, identity and the social justice functions of education at the community college level. We will explore issues surrounding access, equity, social identity and culture to explain the role these issues play in understanding culture in higher education settings, existing higher education policy, and practice.

10:30-11:45 a.m.
Askew SLB, 101D



Jeffrey Garis

Linking Academe and Employers: Career Counseling and Services

Зв'язок Академії та Роботодавців: Консультування з Питань Кар'єри та Послуги

Dr. Jeffrey Garis, former Director, Florida State University Career Center

This session will provide an overview of typical student affairs divisions and student services in American universities. The role of career centers within student affairs will then be reviewed followed by a discussion of programs offered by most comprehensive career centers including: career counseling, information, and assessment; drop-in services; career education outreach programming; career planning credit courses; experiential education/internships; employer relations services such as job listings, career expositions and on-campus interviewing; alumni career services; and specialized programs such as leadership/service learning and ePortfolios. The specific ingredients of career counseling services will be examined. The discussion will end with a review of professional standards for career centers and strategies for program evaluation.

1:30-2:45 p.m.
Askew SLB, 101D



George Bishop

Community College Leadership

Управління Комунального Коледжу

Dr. George Bishop, former Vice President for Academic Affairs, Gulf Coast State College

This session will address several key issues in community college leadership, including the establishment of goals for community colleges, assessment of goals, and aligning budget development with the college's mission and assessment.

Wednesday, September 12

STUDENT AFFAIRS	DIVERSITY & INCLUSION	DISTANCE LEARNING
<p>9:00-10:15 a.m. Askew Student Life Building (SLB), 101D</p>  <p>Toby Park</p>	<p>Course Pathways and Transfer: How Students Navigate the Community College System, Including Transfer to a Four-Year University Курсові Шляхи та Переведення (Трансфер): Як Студенти Маневрують у Системі Навчання Комунального Коледжу, в тому числі Переведення до Чотирьохрічного Університету</p> <p>Dr. Toby Park, Associate Director, Center for Post-Secondary Success, Associate Professor, Department of Educational Leadership and Policy Studies, Florida State University</p> <p>This session describes student pathways in American community colleges. Using case studies in Florida, Texas and Pennsylvania, this session will cover how students accrue credits, how credits are retained during the transfer process, and examples of policies that could improve both. Dr. Park also will explore college readiness in community colleges, including the role of placement tests and developmental education. Recent policy shifts across several U.S. states will be presented as models for how different systems handle educating students who may need additional academic preparation. Florida, the state that initiated the most radical reform policy in this area, will be discussed at length.</p>	
<p>10:30-11:45 a.m. Askew SLB, 101D</p>  <p>Jennifer Mitchell</p>	<p>Accommodating Students with Disabilities in Higher Education Приміщення студентів з інвалідністю у вищу освіту</p> <p>Jennifer Mitchell, Assistant Director, Student Disability Resource Center, Florida State University</p> <p>In the U.S. federal law requires all educational institutions, including community colleges, to accommodate students with various disabilities. This session will provide an overview of relevant federal regulations and explore the range of services higher education institutions provide to comply with them and meet not only their legal, but also their ethical obligations to students with disabilities.</p>	
<p>1:30-3:00 p.m. Askew SLB, 101D</p>  <p>Steve Dunnivant</p>	<p>Distance Learning at the Community College Дистанційне Навчання в Комунальному Коледжі</p> <p>Dr. Stephen Dunnivant, Dean of Business, Industry, and Technology, Tallahassee Community College</p> <p>Prior to his appointment at Tallahassee Community College, Steve Dunnivant served as Dean of the Advanced Technology Center and Director of E-learning at Gulf Coast State College in Panama City, Florida. His efforts at expanding distance learning offerings at GCSC resulted in that college becoming a statewide leader in DL. He will discuss the potential and challenges of asynchronous distance learning opportunities for community college faculty and students.</p>	
<p>3:00-4:15 Askew SLB, 101D</p>  <p>Ayesha Khurshid</p>	<p>Diversity and Inclusion різноманітність та включення</p> <p>Dr. Ayesha Khurshid, Assistant Professor, Department of Educational Leadership and Policy Studies, FSU</p> <p>This session will focus on how international educational reforms that aim to support issues of equality, quality, and gender empowerment are understood, translated, and contested by local actors, both institutional and individual, in diverse contexts like Ukraine.</p>	

Thursday, September 13

WORKFORCE DEVELOPMENT

LEADERSHIP

COMMUNITY ENGAGEMENT

Depart 9:00 a.m. EST
for Panama City

Visit Gulf Coast State College - Panama City

Arrive 10 a.m. CST



Gulf Coast State College offers more than 100 accredited associate-degree programs, six bachelor's degree programs in business, technology and health fields, and 40 affordable vocational, technical or workforce certificate programs in business and industry, education, healthcare and public safety.

Tour the Advanced Technology Center and visit programs in Engineering Technology, Advanced Manufacturing, Digital Media and Culinary Arts/Hospitality.

Discussion on industry partnerships and workforce development:

Loretta Costin, Dean of Occupational Education, GCSC

Friday September 14

8:30-11:00 a.m.
TCC



Kimberly Moore



The Role of Community Colleges in Workforce Development
Роль Комунальних Коледжів у Розвитку Робочої Сили

Kimberly Moore, Vice President for Workforce Development Tallahassee Community College

In this session, participants will learn about the role community colleges play in meeting the workforce needs of employers in their communities. The session will explore how state data, job market analyses, state curriculum frameworks, advisory boards and community college faculty function together to offer programs that train students for the jobs needed in their communities.


The session will draw on specific examples from Tallahassee Community College's workforce programs as illustrative examples. The session will also explore the collaborative relationship between Career Source Florida and community colleges in connecting the state's workforce needs with relevant community college programs.



TOUR of TCC's Advanced Manufacturing Training Center



<p>11:00-12:30 p.m. TCC</p>  <p>Dale Campbell</p>	<p>Future Directions for American Community Colleges Майбутні Напрямки для Американських Комунальних Коледжів</p> <p>Dr. Dale Campbell, Professor, School of Organizational Studies and Human Development in Education; Director, Community College Leadership Consortium and FUTURES Assembly, University of Florida</p> <p>Community college leaders of every generation face crucial decisions on the future direction of their colleges. Which ones are you most likely to face? Are there any proven programs worthy of replication to help address the issues?</p>
<p>2:00 p.m. Lively</p>	<p>TOUR of Lively Technical Center</p>  <p>Lively Tech serves thousands of students annually. While designated by the Florida State Board of Education to serve primarily Leon, Gadsden and Wakulla counties, Lively welcomes students from throughout North Florida, neighboring South Georgia & Alabama, and around the world.</p> <p>Located in Tallahassee, Lively occupies two sites, including the main campus and the campus at the Tallahassee Regional Airport. Lively also offers dual enrollment programs at Rickards High School and Wakulla High School. Part-time career enhancement courses for city, county, and state governmental agencies, as well as private businesses, are often held at the hosts' own facilities.</p> <p>Lively welcomes the opportunity to serve teens and adults. The faculty and staff are dedicated to serving their students and bring a diverse complement of educational degrees and work experiences to their students. This broad range of expertise insures Lively's ability to provide students with the career knowledge, on-the-job skills, positive work attitudes, and employability skills that lead to a successful career.</p>
<p><i>Saturday, September 15: Travel to Santa Fe College</i></p>	
<p>3:00 p.m.</p>	<p>Check in, Residence Inn, 3275 Southwest 40th St. Gainesville, FL 32608 352-264-0000</p> <p>http://www.marriott.com/hotels/travel/gnvgi-residence-inn-gainesville-i-75/?scid=bb1a189a-fec3-4d19-a255-54ba596febe2</p>
<p><i>Sunday, September 16</i></p>	
<p>9:00am-4:00pm</p>	<p>Free Time</p>
<p>5:00-8:00pm</p>	<p>Dinner at Dr. Vilma Fuentes' House</p>



Monday, September 17

GOVERNANCE	RELEVANCE
9-9:30 a.m.	<p>Welcome to Santa Fe College Ласкаво Просимо до Санта Фе Коледжу LaRita Campbell, CCAP Program Officer, U.S. Department of State Dr. Vilma Fuentes, Assistant Vice President for Academic Affairs Dr. Clay Smith, Distinguished Professor of English</p>
9:30-10:00 a.m.  Vilma Fuentes	<p>The Evolution of a Comprehensive U.S. Community College Еволюція всеосяжного комунально коледжу в США Dr. Vilma Fuentes</p> <p>This session will provide an overview of academic, student, and community programs and highlight how Santa Fe College meets community needs. Specific attention will be given to how the college promotes access to higher education, diversity, and student success.</p>
10:00-11:00 a.m.	<p>Providing Inclusive Education Забезпечення інклюзивної освіти Jasmin Gibbs, Equity Officer and Title IX Coordinator</p> <p>What is inclusive education? When did the concept originate in the United States? How is inclusive education defined and understood in the United States? How do community colleges ensure an inclusive educational environment?</p>
11 a.m.-noon	<p>Serving Students with Disabilities: A Walking Tour of Campus Обслуговування студентів з обмеженими можливостями: Прогулянка по кампусі Led by Claudia Connelly, Coordinator of the Disabilities Resource Center</p> <p>This session will discuss how the college meets the needs of students with disabilities. It will feature the in-person and online resources available to students, and how special services are incorporated into the curriculum, facilities, and the classroom instruction.</p>

<p>12:30-2:00 p.m.</p>  <p>President Jackson Sasser</p>	<p>Welcome Luncheon and Discussion of Shared Governance Ласкаво просимо на обговорювання спільного врядування LaRita Campbell, CCAP Program Officer, U.S. Department of State Dr. Jackson Sasser, President of Santa Fe College, and other senior college administrators</p> 		
<p>2:00-4:00 p.m.</p>	<p>Small Group Discussion with Santa Fe College Administrators Мала групова дискусія з адміністраторами Санта-Фе коледжу</p>		
<p>4:00-4:30 p.m.</p>	<p>Discussion and Debriefing Обговорення та ознайомлення Dr. Vilma Fuentes and Dr. Clay Smith</p>		
<p><i>Tuesday, September 18</i></p>			
<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td style="width:50%; background-color: #ADD8E6; text-align: center;">QUALITY</td> <td style="width:50%; background-color: #90EE90; text-align: center;">RELEVANCE</td> </tr> </table>		QUALITY	RELEVANCE
QUALITY	RELEVANCE		
<p>8:30-9:00 a.m.</p>	<p>From High School to College in the USA Від старшої школи до коледжу у США Nataliia Prior, Santa Fe Student</p> <p>Nataliia Prior is a Ukrainian-American student who lived and studied in Ukraine until she was 16 years old. She completed high school in the USA and has been a college student since 2016. She will share her insights on how the American high school and college system differs from the educational system in Ukraine.</p>		
<p>9:00-10:00 a.m.</p>	<p>Presentation on High School Dual Enrollment Презентація на подвійному зарахування протягом середньої школи Jen Homard</p> <p>This presentation will explain how Santa Fe College collaborates with local schools and helps 950+ students in 11th and 12th grade complete college classes and secure college degrees each year while they are still completing high school.</p>		

10:00-11:00 a.m.  Stephanie Waschull	<p>General Education and University Transfer Загальна освіта та переведення до університету</p> <p>Dr. Stephanie Waschull, Associate Vice President for Academic Affairs Santa Fe College</p> <p>This session will explain how Florida colleges prepare students for transfer to the state university system. It will highlight the role of general education, the common course numbering system, the state articulation agreement, and how we ensure that our Associate of Arts (AA) program meets the same quality standards as university courses.</p>
11:00 a.m.-Noon  John McNeely	<p>Meeting the Workforce Needs of the Community Задоволення потреб робочої сили співтовариства</p> <p>John McNeely, Associate Vice President for Career and Technical Programs Santa Fe College</p> <p>This session will provide an overview of how the college maintains a strong relationship with employers in its service district. The session will highlight the centrality of advisory boards and other such business partnerships. In addition, the presenter will discuss how curriculum frameworks help guide instruction for our career and technical programs.</p>
Noon-1:00 p.m.	Lunch / Обід
1:00-2:00 p.m.	<p>Tour of Construction Programs Тур будівельних програм</p> <p>Rodney Thomas, Director of Construction and Technical Programs</p> <p>This tour will show how Santa Fe College trains students in various construction programs, works closely with employers to meet their labor needs, and serves the community through special projects.</p>
2:00-4:00 p.m.	Small Group Discussion with Santa Fe College Administrators Мала групова дискусія з адміністраторами коледжів Санта-Ф
4-4:30 p.m.	<p>Discussion and Debriefing Обговорення та ознайомлення</p> <p>Dr. Vilma Fuentes and Dr. Clay Smith</p>

Wednesday, September 19

	QUALITY	RELEVANCE
8:30-9:00 a.m.	<p>Welcome and Introduction Ласкаво просимо на вступне слово</p> <p>Dr. Vilma Fuentes and Dr. Clay Smith</p>	
9:00 a.m.-noon	<p>Active Learning and Best Teaching Practices Активне навчання та найкращі методи навчання</p> <p>Academic Technologies Staff</p> <p>This session will provide an overview of best teaching practices, how to engage students in active learning, and how to deliver quality instruction. Some attention will also be given to online instruction.</p>	
Noon-1:00 p.m.	Lunch / Обід	
1:00-2:00 p.m.	<p>Tour of Information Technology Department Відвідування відділу інформаційних технологій</p>	

	Jorge Ibañez, Director, Information Technology Education Department
2-4 p.m.	Small Group Discussion with Santa Fe College Administrators Мала групова дискусія з адміністраторами коледжів Санта-Фе
4-4:30 p.m.	Discussion and Debriefing / Обговорення та ознайомлення Dr. Vilma Fuentes and Dr. Clay Smith

Thursday, September 20

	QUALITY	RELEVANCE
8:30-9 a.m.	Welcome and Introduction / Ласкаво просимо на вступне слово Dr. Vilma Fuentes and Dr. Clay Smith	
9:00-11:30 a.m.	Visit general education and vocational-technical classrooms Відвідування загальноосвітніх та професійно-технічних класів	
11:30 a.m.- Noon	Discussion and Debriefing / Обговорення та ознайомлення	
12:30-2 p.m.	Discover the Beauties and Diversity of Ukraine Відкрийте для себе красу та різноманітність України Ukrainian Delegation presentation and Discussion with Students	
2:00-4:00 p.m.	Small Group Discussion with SF Administrators Мала групова дискусія з адміністраторами Санта-Фе Коледжу	
4:00-4:30 p.m.	Discussion and Debriefing / Обговорення та ознайомлення Dr. Vilma Fuentes and Dr. Clay Smith	

Friday, September 21

	QUALITY	RELEVANCE
9:00-11:00 a.m.	Online Education and Multimedia Support Онлайн-освіта та підтримка мультимедії Academic Technologies Staff This session will explain how SF provides online or distance education to thousands of students each year. It will highlight the support system that helps ensure the college offers high quality programs, the training offered to faculty who teach online, and the total number of students who benefit from these modes of instruction.	
11:00 am-12:30 pm	Faculty Showcase of Online Classes Перегляд викладачів з онлайн-класів Meet a group of Santa Fe College faculty from different disciplines who offer online classes. They will showcase how they organize their classes, engage their students, and ensure learning outcomes are met. The faculty will highlight the benefits and challenges of online courses.	
12:30-2:00 p.m.	Lunch / Обід	
2:00-4:00 p.m.	Small Group Discussion with Santa Fe College Administrators - Focus on Online Education	

Saturday, September 22

10 a.m.-3 p.m.

Visit Blue Springs State Park / Відвідування Блю-Спрінгс Парк



3:00-7:00 p.m.

Free Time / Вільний час

Sunday, September 23

9:00-11:00 a.m.

Visit La Chua Trail and Payne's Prairie




1:00-4:00 p.m.

Visit Depot Park and the Cade Museum of Innovation and Science


5:00-7:00 p.m.



Dinner in downtown Gainesville / Вечеря в центрі міста Гейнсвілл


Monday, September 24

GOVERNANCE		STRATEGIC PLANNING	
9:00-11:00 a.m.		Strategic Planning Стратегічне планування Dr. Lisa Armour, Vice President for Assessment, Research, and Technology Santa Fe College	This presentation will review the process and procedure for implementing and assessing academic programs and initiatives. Special attention will be given to discussing the development of the college's strategic plan, its relationship to the college mission, and the institution-wide process for assessing whether this plan is being met.
11:00 am-12:30 pm		Shared Governance / Спільне врядування Dr. David Price, College Senate President; Jessica Brown, President of Career Council; and Student Body President	This joint presentation by leaders of our three branches of governance will highlight the function and structure of the college senate, student government, and career council. Participants will highlight the process of participatory decision-making and system of checks and balances.
Noon-1:00 p.m.		Lunch / Обід	
1:00-2:00 p.m.		Effective Communication and Advocacy at the Capitol Ефективна комунікація та адвокація у Капітолі (будинок конгресу США) Liam McClay, Assistant to the President on Governmental Affairs	This presentation will highlight the importance of building and fostering good relationships with the executive and legislative branches of government. The presenters will discuss how colleges like Santa Fe work together and independently to achieve this goal.
2:00-4:00 p.m.		Small Group Discussion with SF Administrators (highlight on faculty role in curriculum)	
4:00-4:30 p.m.		Discussion and Debriefing / Обговорення та ознайомлення Dr. Vilma Fuentes and Dr. Clay Smith	

Tuesday, September 25


STRATEGIC PLANNING		FINANCE	
9:00-10:30 a.m.		Visit Santa Fe College's Zoo Technology Program and Little School Відвідування Санга-Фе зоопарку технологічної програми та Маленьку школу	
11:00-12 noon		Financing a Florida College / Фінансування Коледжу Флориди Ginger Gibson, Vice President for Finance, Santa Fe College	This session will explain how Santa Fe College is funded and what checks and balances are in place to prevent the misuse of funds. The presentation will highlight how much financial support has been received from the state government over the past ten years, the financial contribution that students make, how revenue has been spent, and how additional funds help enhance the overall college budget.
	Ginger Gibson		

<p>Noon-1:00 p.m.</p>	<p>Lunch / Обід</p>
<p>1:00-2:00 p.m.</p>  <p>Michael Curry</p>	<p>Fundraising and Grant Funding / Фандрайзинг та грантове фінансування Michael Curry, Associate Vice President of Development Santa Fe College</p> <p>This session will discuss the role of fund-raising in promoting student success and providing excellent student services. The relationship between community support and SF development will be highlighted using cases such as the SF Teaching Zoo, Downtown Blount Center, and the Perry Center for Emerging Technologies.</p>
<p>2:00-2:45 p.m.</p>	<p>Transfer to the Perry Center for Emerging Technologies Переведення до центр для нових технологій</p>
<p>3:00-4:00 p.m.</p>	<p>Tour of University of Florida's Sid Martin Biotech Incubator & Progress Park Експерсія по інкубаторі "Сід Мартін Біотек" Університету Флориди та Парк "Прогрес" Merrie Shaw, Assistant Director of the Sid Martin Biotech Incubator</p> <p>The University of Florida's Sid Martin Biotechnology Incubator is located in the City of Alachua, approximately 20 minutes north of the main Santa Fe College campus. The incubator supports the growth and development startup biotechnology companies that have some relationship to the University. This tour will explain how the University of Florida has worked with Santa Fe College to support the mission of the Sid Martin Biotech Incubator and promote the growth of the local biotechnology industry.</p>
<p>4:00-5:00 p.m.</p>	<p>Meeting the Needs of the Local Biotechnology Industry Задоволення потреб місцевої біотехнологічної індустрії Eileen Monck, Director of SF's Perry Center for Emerging Technologies</p> <p>This presentation will show how this specialized center is meeting the local employment needs of the medical technology and biotechnology industry of our college's service district. The presentation will include a discussion of the AS and bachelor's programs at this center, why these were developed, and how they are being promoted in the community. Special attention will be given to how the college collaborated with the University of Florida and local industry to develop this center and its academic programs. A tour of the center's facilities will be included.</p>
<p>Wednesday, September 26</p>	
<p>STUDENT SUCCESS</p>	
<p>9:00-10:00 a.m.</p>  <p>Naima Brown</p>	<p>Helping Students Succeed Through Student Affairs Допомога студентам у досягненні успіху в студентських справах Dr. Naima Brown, Vice President for Student Affairs, Santa Fe College</p> <p>This presentation will provide an overview of student affairs programs and resources with a special focus on how they provide student support, academic excellence, safety, affordability, diversity, and engagement.</p>
<p>10:00-11:00 a.m.</p>	<p>Marketing and Recruitment / Маркетинг та підбір персоналу Jen Ambrose, Director of Communications and Creative Services, & Quinten Eymann, Coordinator of Recruitment and Orientation</p>

	How do prospective students in our area learn about Santa Fe College? How do they decide which of our many academic programs they should pursue? This session will explain how the college relies on marketing material, the college website, social media, and recruiters to market and recruit our college.
11:00-12:00 noon	Student Code of Conduct / Студентський кодекс поведінки Dr. Dan Rodkin, Associate Vice President of Student Affairs This presentation will explain the student code of conduct, how it is enforced, and a student's right of appeal. The discussion will also highlight the role of different actors on campus in upholding this code of conduct.
Noon-1:00 p.m.	Lunch / Обід
1:00-2:00 p.m.	 Students Who Get Involved Succeed / Студенти, які беруть участь, досягають успіху Dr. Tracey Reeves, Director of Student Life This session will explain how SF engages students in extracurricular activities in order to increase student success. Special attention will be given to discussing athletics programs, intramural sports, the office of civic engagement and service, student government, student organizations, and recreation facilities.
Tracey Reeves	
2:00-4:00 p.m.	Small Group Discussion with Santa Fe College Administrators
4:00-5:00 p.m.	Review and Debrief / Обговорення та ознайомлення

Thursday, September 27



STUDENT SUCCESS and SUPPORT

9:00-10:00 a.m.	 Creating a Caring Campus Community Створення турботливої середовища у коледжі Dr. Kim Fugate-Roberts, Director, SF Advisement, Counseling, & Career Center This session will discuss how Santa Fe College creates a caring campus community that is free from discrimination and harassment and that provides students with the advisement and counseling support they need to be successful. She will emphasize the support systems the college has in place to create this environment and how we teach our students and employees the importance of creating an inclusive educational environment.
Kim Fugate-Roberts	
10:00-11:00 a.m.	Academic Integrity / Академічна цілісність Dr. Dan Rodkin, Associate Vice President of Student Affairs This session will discuss the importance of academic integrity to the life of an American college, how Santa Fe conveys this expectation to its students, and the procedures it has in place to ensure academic integrity is upheld.
11:00-12:00 noon	Supporting Students through a College Library Підтримка студентів через бібліотеку коледжу Ramona Miller-Ridlon, Interim Library Director This session will provide an overview of the student and faculty support services provided by Santa Fe's Lawrence W. Tyree Library. It will highlight the diversity of our collection, print and online resources, and how some resources are shared by all of Florida's 28 colleges. The tour will also showcase how the library serves as a public space to engage students in civic engagement activities.




12:00-1:00 p.m.	Lunch / Обід
1:00-2:00 p.m.	Panel with Santa Fe Students / Панель зі студентами Санта-Фе Students Alejandro Puga, Natalia Prior, and Sith Waters, and Chantel Hover Listen to student perspectives on how one can ensure academic integrity, inclusive education, and a college community free of harassment and discrimination.
2:00-4:00 p.m.	Small Group Discussion with SF Administrators
4:00-5:00 p.m.	Review and Debrief / Обговорення та ознайомлення



Friday, September 28

COMMUNITY ENGAGEMENT

9:00-10 a.m.	 <p>Engaging Local Businesses and the Community Залучення місцевих підприємств та спільноти Dug Jones, Associate Vice President for Economic Development</p> <p>This presentation will highlight how Santa Fe engages local business and supports the economic development of the community through its Center for Innovation and Economic Development (CIED) and the Gainesville Technology Entrepreneurship Center (GTEC). In addition, it will discuss how the college serves the local community through low cost community and continuing education classes.</p>
10:30-11:00 a.m.	Transfer to the Institute of Public Safety / Small Group Discussion
11 a.m.-1:00 p.m.	<p>Overview & Tour of Public Safety & Emergency Medical Programs Огляд та екскурсія громадською безпекою та надзвичайними медичними програмами Tom Ackerman, Director of the Institute of Public Safety</p> <p>Visit this newly-renovated center to learn how the college works with local employers to train public safety and emergency medical workers needed in our community. The tour will highlight how Santa Fe College works with local, state, and federal agencies in all that its work. You will leave with an understanding of why this institute has become one of the models of public safety training in the United States.</p>
1:00-2:30 p.m.	Lunch and Return to Main Campus
2:30-3:30 p.m.	 <p>Maintaining Relationships with University and Community Partners Підтримка взаємовідносин з університетськими та громадськими партнерами Dr. Ed Bonahue, Provost and Vice President for Academic Affairs</p> <p>This discussion will provide an overview of the many ways in which Santa Fe College engages local businesses, the community, and state universities to meet the needs of its service district. Attention will also be given to how the college interacts with state and national agencies in order to achieve its mission.</p>
3:30-4:30 p.m.	Farewell Event with SF Administrators in President's Cabinet Room Прощальна зустріч з адміністраторами SF у залі Президента
7:30-9:30 p.m.	Mitch McKay Piano Concert, Santa Fe College Fine Arts Hall

Saturday, September 29	
TBA	WORK ON PRESENTATIONS
Sunday, September 30	
10 a.m.-4 p.m.	<p>Kennedy Space Center</p> <p>Relive the thrills and dangers of America’s earliest space missions and embark on an awe-inspiring journey designed to spark thought about how humans define a hero. Experience the dawn of the space age with astronaut pioneers through a mix of 4D multisensory theater and actual artifacts including a Redstone rocket suspended overhead along with the Sigma 7 capsule and a unique close-up look at the Gemini 9 capsule. Learn which qualities define heroes before finding them among those inducted into the U.S. Astronaut Hall of Fame.</p> 
4:00 p.m. --	<p>Travel to Ft. Lauderdale</p> <p>Check in to hotel – Westin Beach Resort 321 North Fort Lauderdale Beach Boulevard Fort Lauderdale, FL, 33304 954-467-1111</p>
Monday, October 1	WORKFORCE DEVELOPMENT
9:00 am – 5:00 pm	<p>Broward College Visit</p>  <div style="border: 1px solid black; padding: 5px; margin-top: 10px;"> <p>Visits to:</p> <ul style="list-style-type: none"> Workforce programs Recruitment and marketing Supply chain management </div> <div style="border: 1px solid black; padding: 5px; margin-top: 10px;"> <p>Broward College strives to stand at the leading edge of technological and environmentally sound innovation, providing attainable, high-quality educational programs and supporting a diverse student body.</p> <p>Broward College’s primary focus is to promote the success of each individual student while supporting lifelong learning for all. As a model post-secondary institution, the college connects students to diverse local and global communities through technical, professional, and academic careers.</p> </div>

Tuesday, October 2		
9:00 am--12:00 noon	Broward College Visit continued: Career Center / Junior Achievement Depart for Orlando	
Wednesday, October 3		
TBA	Disney World	
Thursday, October 4		WORKFORCE DEVELOPMENT
9:00 a.m.-5:00 p.m.	 POLK STATE COLLEGE  INSTITUTE FOR GLOBAL INITIATIVES <small>POLK STATE COLLEGE</small>	<p>Polk State College, established in 1964, is a multi-campus institution serving over 20,000 students with Bachelor of Applied Science, Bachelor of Science, Associate in Arts and Associate in Science degrees, as well as a wide range of certificate and workforce training options. The College also operates three charter high schools. Polk State College offers students small class sizes; hands-on learning; dedicated faculty; day and night classes; online options; affordable tuition; excellent financial aid; a diverse community and vibrant student life, including fine arts opportunities, clubs, and intercollegiate athletics.</p>
	<div style="border: 1px solid black; padding: 5px;"> <p>Visits to:</p> <ul style="list-style-type: none"> Advanced Technology Center Aerospace programs Dual enrollment / charter high schools Cultural presentations </div>	


Friday, October 5		WORKFORCE DEVELOPMENT
9:00 am-5:00 pm	<p>SEMINOLE STATE COLLEGE</p>  <p>OF FLORIDA</p> <p>Seminole State College of Florida is a full-service education provider, offering six bachelor’s degrees; two-year college-credit degrees (A.A., A.S., A.A.S.); specialized career certificates; continuing professional education; adult education; and an array of culturally stimulating events and timely guest speakers.</p> <div style="border: 1px solid black; padding: 5px; margin: 10px auto; width: fit-content;"> <p>Visits to:</p> <ul style="list-style-type: none"> Engineering Technology Interior Design Automotive Technology </div>	
Saturday, October 6		
<p>Travel to Tallahassee Executive Dialogue participants arrive</p>		
Sunday October 7		
3:00 p.m.	<p>Presentations to Executive Dialogue participants Location: Innovation Park</p>	
6:00 p.m.	<p>Welcome Dinner Location: TBD</p> <p>Welcome and Remarks: Anthony Koliha, Director Office of Global Educational Programs, Bureau of Educational and Cultural Affairs</p>	

Executive Dialogue

Monday, October 8	LEADERSHIP	FINANCE	WORKFORCE DEVELOPMENT
9:00-10:15 p.m. Turnbull 114	<p>Introduction to the Florida College System Знайомство з Системою Коледжів у Флориді</p> <p>Dr. Carrie Henderson, Executive Vice Chancellor, Florida College System</p> <p>Dr. Henderson holds the Ph.D. in Higher Education Administration from Florida State University and has served as Associate Director of Programs at Achieving the Dream, as well as acting vice president of Institutional Advancement at Florida State College at Jacksonville. As Executive Vice Chancellor, she interacts with all institutions in the Florida College System, a network of 28 state community colleges serving more than 800,000 Florida students. She will provide an overview of the organization and governance structure of the FCS and the role of the Chancellor in coordinating and implementing state policy for Florida’s community colleges.</p> 		
 Carrie Henderson	<p>10:30-11:45 p.m. Turnbull 114</p> <p>Finance of the Florida College System Фінанси Коледжної Системи у Флориді</p> <p>Dr. Christopher Mullin, Director, Strong Start to Finish (SSTF), Denver, Colorado (former Executive Vice Chancellor, Florida College System)</p> <p>Dr. Mullin is a widely recognized expert on community college finance. He will discuss the governance and finance of Florida’s community college system and its 28 constituent institutions and compare it to the practices and procedures of other states.</p>		
 Chris Mullin	<p>1:00-2:15 p.m. Turnbull 114</p> <p>Workforce Development in the Community College Розвиток Робочої сили у Коледжі</p> <p>Kathleen Taylor, Bureau Chief, Division of Career and Adult Education, Florida Department of Education</p> <p>Ms. Taylor will discuss the current state of workforce development efforts across the 28 colleges of the Florida College System.</p>  Kathleen Taylor		

<p>2:30-3:45 p.m. Turnbull 114</p>  <p>Allyce Heflin</p>	<p>The Role of Advocacy Allyce Heflin, Southern Strategy Group</p> <p>Allyce Heflin served for eight years as the Budget Chief for the Florida House of Representatives' Education Appropriations Committee. She had formerly been with the Budget Office of the Florida Department of Education, and Legislative Analyst in the Florida House of Representatives as the K-12 education funding expert being solely responsible for the calculations of the Florida Education Finance Program (FEFP), which is the primary funding formula for K-12 public schools. Mr. Heflin is an expert in education policy and funding and has worked intensively with the Office of Early Learning, Florida Department of Education, Board of Governors of the State University System, and Florida State Board of Education.</p>		
<p>Tuesday, October 9</p>		<p>WORKFORCE DATA</p>	<p>LEADERSHIP</p>
<p>9:00-10:15 a.m. Turnbull 114</p>  <p>Jay Pfeiffer</p>	<p>Education and Workforce Data Systems Освіта та Система Даних Робочої Сили</p> <p>Jay Pfeiffer, Senior Consultant/Advisor, Center for Education and the Workforce Georgetown University</p> <p>Jay Pfeiffer, one of the architects of Florida's state-wide educational data system, will discuss the design and utilization of data systems intended to track student performance from the educational institutions into the workforce to provide feedback on institutional performance.</p>		
<p>10:00-11:30 a.m. Turnbull 114</p>  <p>Adrienne Johnston</p>	<p>Economic Data Економічні Дані</p> <p>Adrienne Johnston, Chief, Bureau of Labor Market Statistics, Florida Department of Economic Opportunity</p> <p>This session will describe the important role Florida's community colleges play in training the state's workforce. The Department of Economic Opportunity assists the governor in advancing Florida's economy by championing the state's economic development vision and by administering state and federal programs and initiatives to help citizens, communities, businesses, and visitors. The department coordinates and manages statewide workforce programs, community development opportunities, and economic development initiatives.</p>		
<p>1:30 p.m. Senate Chamber</p>  <p>State Senator Bill Montford</p>	<p>The Florida Senate</p> <p>State Senator Bill Montford, Vice-Chair Appropriations Subcommittee on Education</p> <p>Senator Montford will discuss the role of the Florida Senate, and its relevant committees and subcommittees, in shaping educational policy and appropriating funds for the direction and support of Florida's community colleges.</p>		

<p>2:00 p.m. House Chamber</p>  <p>State Representative Chuck Clemons</p>	<p>The Florida Legislature Representative Chuck Clemons</p> <p>Representative Clemons will discuss the role of the Florida House, as well as its committees and subcommittees, in shaping educational policy and appropriating funds for the support of Florida's community colleges.</p>		
<p>Wednesday, October 10</p>		<p>DEVELOPMENT</p>	<p>GOVERNANCE</p>
<p>9:00-10:15 a.m. Turnbull 114</p>  <p>Paul Parker</p>	<p>Community College Development (continued) Розвиток Комунального Коледжу</p> <p>Dr. Paul Parker, Consultant, International Educational Development</p> <p>The session will explore how the Florida university and Community College and now State College system approached and addressed the conceptual framework presented in the previous session. The presentation will describe the Florida demographic, geographic, social, economic, political and educational context from which the system of universities and colleges evolved some fifty years ago, and how it has changed with respect to serving the higher education needs of a very rapidly growing and diverse state. In discussion, comparisons may be made with the CCAP countries and other countries in the world that have or are now addressing similar or different development issues and problems.</p> <p>The session is intended to offer participants a general orientation to the whole Florida higher education system development context and to suggest to CCAP participants what they may need to factor into their own analysis of their national or local situation for the purposes of using or borrowing, with needed modification, ideas and concepts from Florida for transfer to their own respective national and local educational development contexts.</p>		
<p>10:30-11:45 a.m. Turnbull 114</p>  <p>Randy Hanna</p>	<p>Introduction to Community College Governance / Dialogue Dr. Randy Hanna Dean, Florida State University, Panama City Campus Former Chancellor, Florida College System</p> <p>Dr. Hanna will describe Florida's history as one of the first states to provide enhanced access to higher education through a system of community colleges.</p> <p>He will explain the governance system of the community college and the roles of the Florida Legislature, the Board of Education, the Chancellor and the Board of Trustees of each institution.</p>		
<p>12:00 noon</p>	<p>Depart for Jacksonville</p>		

Thursday, October 11	WORKFORCE DEVELOPMENT
all day	<p style="text-align: center;">Visit Florida State College at Jacksonville</p> <p style="text-align: center;">Advanced Technology Center: Overview of FSCJ and its programs.</p> <p style="text-align: center;">Dr. John Wall, Vice President for Academic Affairs, and Dr. Jana Kooi, Vice President for Workforce Development</p> <p style="text-align: center;">Presentations from the College / Roundtable / Customized Training / Online programs Program visits: Supply Chain & Logistics / Cybersecurity / IT / Culinary Arts</p> <div style="text-align: center;">  </div>
Friday, October 12	
9:00 a.m.	<p style="text-align: center;">Continue visit to FSCJ programs: Automotive Technology</p> <p style="text-align: center;">TRAVEL to Tallahassee</p>

Saturday, October 13

9:00 a.m.

Final Presentations

Participants will share the presentations they have developed with their colleagues and invited guests from FSU, Santa Fe, and other colleges visited during the Community College Administrator Program.



Overview / Discussion / Questions

Moderators: Jeffrey Ayala Milligan and George Bishop

This session is intended as a summary reflection on what participants have seen and heard during the CCAP program. Participants will be free to ask any questions, seek clarification, or make observations on community colleges and their relevance to the Ukrainian context.

12:00 noon
Location TBD

Farewell Brunch

Sunday, October 14

TBA

Depart Tallahassee for Ukraine

BIOGRAPHICAL INFORMATION – U.S. DEPARTMENT OF STATE



Ms. Marie Royce
Assistant Secretary
Bureau of Educational and Cultural Affairs

Marie Royce was unanimously confirmed by the United States Senate and sworn in as Assistant Secretary of State for Educational and Cultural Affairs on March 30, 2018. In this capacity, she oversees a wide range of programs that advance U.S. foreign policy objectives through educational, professional, cultural, and sports exchanges that promote mutual understanding between the people of the United States and people of other nations and create networks and partnerships to advance U.S. foreign policy goals and address global challenges and opportunities.

Ms. Royce, a businesswoman and former professor, had been the CEO and Principal of Marie Royce, LLC in Fullerton, California since 2016. She has over 30 years of experience in the private sector with Fortune 500 companies and as a small business owner, creating and launching start-ups and new initiatives and serving as a key business liaison to 80 countries. As a former educator/full-time university professor, Ms. Royce led an international grant program between two universities. She has engaged many federal government agencies and served on 20 non-profit boards. She also served as a private sector appointee on the Advisory Committee on International Communications and Information Policy (ACICIP) at the State Department, in addition to serving on two U.S. Cultural Exchange Boards. She traveled as an American Council of Young Political Leaders (ACYPL) delegate to Hungary and Poland. The American Women for International Understanding (AWIU) recognized her with their Internationalism Award. Ms. Royce earned a BSBA (double major) at California State Polytechnic University, Pomona and an MBA at Georgetown University in International Business, with honors, Beta Gamma Sigma. She is the recipient of the Distinguished Alumni Award from California State Polytechnic University, Pomona.



Ms. Jennifer Zimdahl Galt
Principal Deputy Assistant Secretary
Bureau of Educational and Cultural Affairs

Ambassador Jennifer Zimdahl Galt is the Principal Deputy Assistant Secretary (PDAS) for Educational and Cultural Affairs (ECA). She joined the Bureau on November 13, 2017. The Bureau advances U.S. foreign policy objectives through educational, professional, cultural and sports exchanges that promote mutual understanding between the people of the United States and people of other nations and create networks and partnerships to advance U.S. foreign policy goals and address global challenges and opportunities.

Prior to joining ECA, Ms. Galt was Ambassador of the United States of America to Mongolia from 2015-17. A career member of the State Department's Senior Foreign Service with the rank of Minister Counselor, Ambassador Galt formerly served as Principal Officer of the U.S. Consulate General in Guangzhou, China, where she had the privilege of leading and mentoring a talented team of nearly 500, of whom 62 were first- and second-tour officers. Ambassador Galt's previous postings overseas have included Belgrade, Taipei with the American Institute in Taiwan, Mumbai, Beijing, Shanghai, and the U.S. Mission to the North Atlantic Treaty Organization in Brussels. In Washington, Ambassador Galt served as Senior Advisor in the State Department's Bureau of Public Affairs and as Deputy Director for Public Diplomacy in the Bureau of East Asian and Pacific Affairs.

Ambassador Galt holds Masters' degrees from National Defense University and Johns Hopkins University School of Advanced International Studies (SAIS), as well as a Bachelor's degree in political science, history and languages from Colorado College in her home state of Colorado. She was awarded an Honorary Doctorate of Juris Prudence from Colorado College in 2016. She is fluent in Mandarin and French, and also speaks Italian, Spanish and Serbian. Ambassador Galt is married to the writer Fritz Galt and has a daughter and a son.



Ms. Marianne Craven
Acting Deputy Assistant Secretary for Academic Programs
Bureau of Educational and Cultural Affairs

Marianne Craven is the Managing Director and Acting Deputy Assistant Secretary for Academic Programs in the U.S. Department of State's Bureau of Educational and Cultural Affairs (ECA). The programs supported by her office include Fulbright Scholarships, Humphrey Fellowships, Gilman Scholarships, undergraduate exchanges, teacher exchanges, the promotion of U.S. higher education overseas and study abroad for Americans, and English and foreign language study programs. Ms. Craven also serves as a liaison for the State Department with the East-West Center in Hawaii, and she contributes to the development of U.S. positions on international higher education issues in multilateral fora. Ms. Craven is a career civil servant who began her U.S. government career as a foreign service officer, serving in Mali, Poland, and Italy. She has held several positions in the ECA Bureau in Washington administering international educational and cultural programs. She is a graduate of Smith College.



Mr. Anthony Koliha
Director, Office of Global Educational Programs
Bureau of Educational and Cultural Affairs

Anthony Koliha is the Director of the Office of Global Educational Programs at the U.S. Department of State, where he oversees a portfolio of international teacher, professional, and global mobility programs and services across four branches. Prior to joining ECA, he was the Director of International Programs in the College of Arts and Sciences at Indiana University, Bloomington, where he helped successfully launch a new School of Global and International Studies, in addition to expanding international programs and providing senior leadership for over a dozen federally-funded international, area studies, and foreign language centers. Mr. Koliha previously held joint posts as Director of the Fulbright Program in Russia and International Director of the Russia/Eurasia office for the Institute of International Education. Mr. Koliha has also worked at the Social Science Research Council and American Councils for International Education. He holds degrees from Kenyon College and Indiana University, Bloomington.



Ms. Jennifer Gibson
Chief, Teacher Exchange Branch
Office of Global Educational Programs
Bureau of Educational and Cultural Affairs

Jennifer is Chief of the Teacher Exchange Branch in the Bureau of Educational and Cultural Affairs (ECA) where she manages Fulbright Programs for teachers, the Teaching Excellence and Achievement Program, and the International Leaders in Education Program, as well as other exchange programs for K-12 teachers and administrators from the United States and fifty countries worldwide. She also manages the Humphrey Fellowship Program, the Community College

Initiative Program, the Community College Administrator Program, and the Tunisia Community College Scholarship Program. After college she served as a Peace Corps Volunteer in Palau and then joined the Academy for Educational Development in Washington, D.C. She is a graduate of Bates College and has a master's degree in Organization Development from Johns Hopkins University.



Ms. LaRita Campbell
Program Officer, Humphrey Fellowships and Institutional
Linkages Branch
Bureau of Educational and Cultural Affairs

LaRita Campbell is a program officer in the Bureau of Educational and Cultural Affairs at the U.S. Department of State. She works on the Humphrey Fellowship Program, the Community College Initiative Program, and the Community College Administrator Program. Prior to joining the State

Department, Ms. Campbell managed academic exchange programs as the director of international education at a public liberal arts college. She holds an M.A. in intercultural relations from University of the Pacific in partnership with the Intercultural Communications Institute and a B.A. in international studies/Russian language and area studies from American University.

BIOGRAPHICAL INFORMATION— PRINCIPAL INVESTIGATORS





	<p>Jeffrey Ayala Milligan, Ph.D., Professor, Department of Educational Leadership and Policy Studies, and Director, Learning Systems Institute at Florida State University, is Principal Investigator.</p>		<p>Vilma Fuentes, Ph.D., Assistant Vice President for Academic Affairs at Santa Fe College, is Co-Principal Investigator.</p>
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BIOGRAPHICAL INFORMATION— CCAP SPEAKERS

<ul style="list-style-type: none"> • Dr. Paul Parker is a Consultant with International Educational Development.
<ul style="list-style-type: none"> • Dr. Tamara Bertrand Jones is Associate Professor of Educational Leadership and Policy Studies at Florida State University.
<ul style="list-style-type: none"> • Dr. Jeffrey Garis is former Director of the Florida State University Career Center.
<ul style="list-style-type: none"> • Dr. George Bishop is on the faculty of the Learning Systems Institute of FSU, and former Vice President for Academic Affairs at Gulf Coast State College.
<ul style="list-style-type: none"> • Dr. Toby Park is Associate Director of the Center for Post-Secondary Success, and Associate Professor of Educational Leadership and Policy Studies at Florida State University.
<ul style="list-style-type: none"> • Jennifer Mitchell is Assistant Director of the Student Disability Resource Center at FSU
<ul style="list-style-type: none"> • Dr. Stephen Dunnivant is the Dean of Business, Industry, and Technology at Tallahassee Community College.
<ul style="list-style-type: none"> • Dr. Ayesha Khurshid is Associate Professor of Educational Leadership and Policy Studies at Florida State University.
<ul style="list-style-type: none"> • Loretta Costin is Dean of Occupational Education at Gulf Coast State College
<ul style="list-style-type: none"> • Kimberly Moore is Vice President for Workforce Development at Tallahassee Community College.
<ul style="list-style-type: none"> • Dr. Dale Campbell is Professor in the School of Organizational Studies and Human Development in Education and Director of the Community College Leadership Consortium and FUTURES Assembly at the University of Florida.
<ul style="list-style-type: none"> • Dr. Jackson Sasser is President of Santa Fe College.
<ul style="list-style-type: none"> • Dr. Stephanie Waschull is Associate Vice President for Academic Affairs of Santa Fe College.
<ul style="list-style-type: none"> • John McNeely is Associate Vice President for Career and Technical Programs at Santa Fe College.
<ul style="list-style-type: none"> • Dr. Lisa Armour is Vice President for Assessment, Research, and Technology at Santa Fe College.
<ul style="list-style-type: none"> • Dr. David Price, College Senate President, Jessica Brown, President of Career Council, and Israel Okeowo, Student Body President

<ul style="list-style-type: none"> • Ginger Gibson is Vice President of Administrative Affairs and Chief Financial Officer at Santa Fe College.
<ul style="list-style-type: none"> • Michael Curry is Associate Vice President of Development at Santa Fe College.
<ul style="list-style-type: none"> • Liam McClay is the Assistant to the President on Government Affairs at Santa Fe College.
<ul style="list-style-type: none"> • Dr. Naima Brown is Vice President for Student Affairs at Santa Fe College.
<ul style="list-style-type: none"> • Dr. Kim Fugate-Roberts is Director of the Santa Fe College Advisement, Counseling, and Career Center.
<ul style="list-style-type: none"> • Claudia Connelly is Coordinator of the Disabilities Resource Center at Santa Fe College.
<ul style="list-style-type: none"> • Dr. Tracey Reeves is Director of Student Life at Santa Fe College.
<ul style="list-style-type: none"> • Dr. Dan Rodkin is Associate Vice President of Student Affairs at Santa Fe College.
<ul style="list-style-type: none"> • Dug Jones is Associate Vice President for Economic Development at Santa Fe College.
<ul style="list-style-type: none"> • Dr. Ed Bonahue is Provost and Vice President for Academic Affairs at Santa Fe College.
<ul style="list-style-type: none"> • Carrie Henderson is the Executive Vice Chancellor for the Florida College System.
<ul style="list-style-type: none"> • Dr. Christopher Mullin is Director of Strong Start to Finish, and former Executive Vice Chancellor of the Florida Division of Florida Colleges.
<ul style="list-style-type: none"> • Kathleen Taylor is Bureau Chief, Division of Career and Adult Education, Florida Department of Education.
<ul style="list-style-type: none"> • Allyce Heflin is Senior Consultant at Southern Strategy Group.
<ul style="list-style-type: none"> • Jay Pfeiffer is Senior Consultant/Advisor with the Center for Education and the Workforce at Georgetown University.
<ul style="list-style-type: none"> • Adrienne Johnston is Chief of the Bureau of Labor Market Statistics at the Florida Department of Economic Opportunity.
<ul style="list-style-type: none"> • Bill Montford is a State Senator in the Florida Legislature and Vice-Chair of the Senate Appropriations Subcommittee on Education.
<ul style="list-style-type: none"> • Chuck Clemons is a State Representative in the Florida Legislature.
<ul style="list-style-type: none"> • Dr. Randy Hanna is Dean, FSU-Panama City, and former Chancellor, Florida College System.

FLORIDA STATE UNIVERSITY SUPPORT PERSONNEL

 <p><i>Cynthia (Cyndi) Harlow, Senior Administrator Learning Systems Institute</i> Florida State University UCC Suite 4600, Tallahassee, FL 32306 E-mail: charlow@lsi.fsu.edu Phone: 850-545-7082</p> <p>Cyndi serves as the logistics coordinator for the CCAP program. She has provided support to numerous CCAP participants from several countries. She takes care of programming, transportation, cultural experiences, lodging arrangements, etc. She will make sure all participants have a welcoming stay, travel safely, follow the schedule, and most of all have fun!</p>	 <p><i>Gena St. John, Assistant Director Learning Systems Institute</i> Florida State University Suite 4600 University Center Bldg. C Tallahassee, FL 32306-2540 Telephone: (850) 644-1693 Fax: (850) 644-4952 e-mail: gstjohn@lsi.fsu.edu</p> <p>Gena is Assistant Director of the LSI, and in that role has wide-ranging operational responsibilities for fiscal oversight, policy compliance and inter-departmental communication, among others. In day-to-day practice, she keeps us all in line and the place running.</p>
 <p><i>Sohaila Isaqzai, Graduate Assistant Learning Systems Institute, Florida State University</i> <i>Email:</i> si13d@my.fsu.edu</p> <p>Ms. Sohaila Isaqzai is a graduate student at the College of Education. As a graduate assistant to LSI, she supports the CCAP-Pakistan by providing administrative assistance. She will accompany the group to events and will attend most presentations and seminars in case anything is needed. She is from Afghanistan and fluent in Dari, Pashto, and English.</p>	 <p><i>Debra M. Guenther, Travel and Purchasing Coordinator Learning Systems Institute</i> Florida State University Suite 4600 University Center C. Tallahassee, FL 32306 E-mail: dguenther@lsi.fsu.edu</p> <p>Debra Guenther is a travel and purchasing coordinator for LSI. For the CCAP program, she oversees all financial aspects of travel for participants and presenters including flights, lodging, and transportation. She also handles the enrollment and issuance of medical insurance policies for participants, and processes all payments to speakers, colleges visited, and venues providing on-campus event services.</p>

***Florida State University
 Tallahassee, Florida
www.lsi.fsu.edu***



COMMUNITY COLLEGE ADMINISTRATOR PROGRAM HOST COMMUNITY COLLEGES

Tallahassee Community College

President: Dr. Jim Murdaugh
Provost: Dr. Feleccia Moore-Davis
Contact: Dr. Kimberly Moore,
Vice President for Workforce Innovation



Gulf Coast State College

President: Dr. John Holdnak
Provost: Dr. Holly Koehner
Contact: Loretta Costin,
Dean of Occupational Education



Santa Fe College

President: Dr. Jackson Sasser
Provost: Dr. Ed Bonahue
Contact: Dr. Vilma Fuentes,
Assistant Vice President for Academic Affairs



Seminole State College

President: Dr. E. Ann McGee
Provost: Dr. Laura Ross



Polk State College

President: Dr. Angela Garcia Falconetti
Provost: Dr. Donald Painter
Contact: Kim Simpson, Global Initiatives Program Coordinator



Florida State College at Jacksonville

Interim President: Kevin Hyde
Provost: Dr. John Wall
Contact: Jana Kooi, Vice President of Online and Workforce
Education







COMMUNITY COLLEGE ADMINISTRATOR PROGRAM

BIOGRAPHICAL INFORMATION OF CCAP MEMBERS FROM UKRAINE

COHORT SEPTEMBER-OCTOBER 2018

Section 1: Executive Dialogue Participants

	<p>Name: Oleksandr Spivakovskiy Title: Head of Committee on Science and Education Work Place: Member of Parliament, Verkhovna Rada City: Kherson, Kherson region</p> <p>Dr. Spivakovsky was elected as a People’s Deputy to the Verkhovna Rada of Ukraine in 2014 where he serves as First Deputy Chair of the Committee on Science and Education. He earned a specialist’s degree in mathematics at Kherson State Pedagogical College and later a doctoral degree in Physical and Mathematical Sciences from the Ukrainian Academy of Sciences. He served as a professor and vice rector at Kherson State Pedagogical College. In 2003 he moved to Kherson State University where he served as Chair of Mathematics and Computer Technology, Vice Rector (2004-2011), and later first Vice Rector (2011-2014). He travelled to the United States in 2012 to participate in a U.S. Department of State-sponsored University Administration Support Program, an in-depth study of U.S. higher educational institutions.</p>
	<p>Name: Yuriy Rashkevych Title: Deputy Minister Work Place: Ministry of Education and Science City: Lviv, Lviv region</p> <p>Dr. Yuriy Rashkevych was appointed Deputy Minister of Higher Education in May 2017. From 1991-2017, he served as Vice-Rector for Education and International Relations for Lviv Polytechnic National University, one of the oldest and most respected universities in Ukraine. Under his leadership, Lviv Polytechnic University signed more than 50 cooperation agreements with universities in Europe. After Ukraine signed the Bologna Agreement, Raskevych led several major international projects to modernize Ukrainian higher education and introduce new information technologies to the educational process. He coordinated several international educational projects funded by TEMPUS, USAID, and CIDA, worth over \$1 million dollars each. He has served on the team of National Team of Experts on Higher Education Reform for several years.</p>
	<p>Name: Oleg Sharov Title: Director General of Directorate of Higher Education and Adult Education Work Place: Ministry of Education and Science of Ukraine City: Kyiv, Kyiv region</p> <p>Dr. Sharov began working at the Ministry of Education and Science in 2014. He is an economist by training and served as professor and eventually Vice Rector at “KROK” University in Kyiv before assuming a post at the Ministry of Education and Science. KROK University is a private, Western-oriented university in Kyiv that has been advocating for higher education reform for several years.</p>

	<p>Name: Oleksandr Marchenko Title: Head Work Place: All Ukrainian Association of Employees of Institutions Level I and II Accreditation City: Bila Tserkva, Kyiv region</p>
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Section 2: Seminar Participants

	<p>Name: Sergii Petrovich Bazhan Title: Director College: Industrial College of the Ukrainian state Chemistry and Technology University City: Kam'yans'ke, Dnepropetrovsk region Academic Programs: Business Economics \ Auto Service Production of silicate non-metallic materials and products Installation and operation of electrical equipment Installation & servicing systems of automation technology production</p>
	<p>Name: Maria Vasylivna Bratko Title: Director College: College of Borys Hrynchenko University City: Brovary, Kyiv region Academic Programs: Fine Arts / Music Art / Choreography / Production Organization / Design Finance and Credit / Law / Social Pedagogy / Library Sciences Publishing and Editing / Document Processing / Physical Education Preschool Education / Primary Education</p>
	<p>Name: Mykhaylo Grygorovych Brehin Title: Director College: Lviv Automobila and Road College of the National University "Lvivska Politechnika" City: Lviv-Vynnyky, Lviv region Academic Programs: Transport and transport infrastructure / Maintenance and repair of cars and engines Organization and regulation of traffic</p>
	<p>Name: Oleksandr Serhiyovych Dubyna Title: Director College: Myrhorod Arts & Industry College of the Poltava National Technical Univ. City: Myrgorod, Poltava region Academic Programs: Fine art, decorative art, restoration / Information, library and archives Economics / Finance, Banking, and Insurance / Ecology / Hotel and Restaurant Business Heat Power Engineering / Chemical Technology and Engineering</p>
	<p>Name: Volodymyr Mykolayovych Dymytryuk Title: Director College: Chernivtsi Transportation College City: Chernivtsi, Chernivtsi region Academic Programs: Technician of maintenance of railway structures and rail facilities Technician-mechanic of railway carriage repair and maintenance Technician-mechanic of automobiles & engines repair and maintenance Technician-organizer of transportations</p>

	<p>Name: Roman Levchenko Title: Deputy Director College: College of Kremenchuk National Ostrohradskyi University City: Kremenchuk, Poltava region Academic Programs: Science of law / Economics / Finance and credit / Maintenance of computer systems and network Foundry production of ferrous and non-ferrous metals and alloys Maintenance & repair of equipment of enterprises of chemical, and oil and gas processing industry / Technology of materials processing on machine tools and automatic lines. Production of cars and tractors / Welding production / Welding Maintenance and repair of cars and engines / Maintenance and repair of electrical appliances</p>
	<p>Name: Sergii Myronenko Title: Director College: Automobile and Road College, Odesa National Polytechnic University City: Odessa, Odessa region Academic Programs: Economics of enterprise / Accounting / Organization of transport service / Organization of air freight / Organization & regulation of traffic / Organization of transportation and management on motor transport / Service and repair of cars and engines / Service and repair of electrical equipment of cars and tractors / Production of vehicles and tractors / Maintenance and repair of equipment of engineering enterprises / Exploitation and repair of lifting-transport, building and road machines and equipment / Construction, maintenance and repair of roads and airfields / Installation and operation of electrical systems / Installation and maintenance of heat engineering equipment and heating system / Tool Production</p>
	<p>Name: Nataliya Novik Title: Director College: Dnipropiudne Industrial Technicum City: Dniprorudne, Zaporizhzhya region Academic Programs: Construction and maintenance of building and structures. Technology of materials' processing on machines and automatic lines. Operation and repair of electrical equipment and automatic devices of mining industry. Economics of enterprise Underground development of minerals</p>
	<p>Name: Dmytro Sebko Title: Acting Director College: Pervomaysk Industrial Pedagogical Technicum City: Rubezhnoe, Lugansk region Academic Programs: Technology of nutrition Computer technologies Accounting / Commodity</p>
	<p>Name: Tetiana Vasylyvna Selivonchyk Title: Director College: Kovel Industrial and Economic College City: Kovel, Volynska region Academic Programs: Organization of transportation and transport management Sectoral mechanical engineering Management / Accounting Maintenance of programmed systems and complexes Maintenance and repair of automobiles and engines</p>

	<p>Name: Karyna Sherstyukova Title: Acting Director College: Mariupol College of Donetsk National University of Economics and Trade City: Mariupol, Donetsk region Academic Programs: Business Economics / Finance and Credit / Commodity and business activities Food processing / Restaurant service</p>
	<p>Name: Olena Shykova Title: State Expert (specialization in post-secondary vocational education and training) of the Ministry of Education and Science’s Directorate of Higher and Adult Education City: Kyiv, Kyiv region</p>
	<p>Name: Vasyl Stepanovych Skrypnyk Title: Head’s assistant of educational work College: Nadvirna College of the National Transportation University City: Village Markov, Ivano-Frankivsk region Academic Programs: Accounting Construction, operation and repair of automobile and aerodrome Automobile and engine Service and Repair Business / Business economics / Law Maintenance of Software systems and complexes / Finance / Transportation</p>
	<p>Name: Liudmyla Sumbaieva Title: Director College: College of Economics, Law and Information Technologies at “KROK” University City: Kotsiubynske Town, Kyiv region Academic Programs: Finance, Banking and Insurance Entrepreneurship, Trade and Exchange Activity Economics / Marketing / Accounting and Taxation Hotel and Restaurant Business / Law Software Engineering / Computer Sciences</p>
	<p>Name: Vasyl Tikhonov Title: Director College: Dnipro College of Radioelectronics City: Dnipro, Dnipropetrovsk region Academic Programs: Technician-programmer Technician (electronics) Electro mechanics of radio and television</p>
	<p>Name: Kostyantyn Zelenskyy Title: Head (Manager) College: Gusiatoryn College of the Ternopil National Technical I. Pulyui University City: Husiatyn, Ternopol region Academic Programs: Accounting Programming Organization of Production Food Technologies \ Automobile transport</p>